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transition as the world moves to transform its economies and societies to address our urgent planetary challenges.

The selection of the country programmes for the evaluation were predicated primarily on answering the “development relevancy” of IUCN’s work and its contribution to Sustainable Development. The review states that SDC views sustainable development as “*the transformation of society as a profound change in the way a society functions offering economic opportunities to people and*

Recommendation	Management response	Intended Result	Actions planned (including timeframe)	Completed Actions (progress update)	Responsibility
<p><u>Recommendation 1:</u></p> <p><b>Develop its own clear concept on sustainable development and spell-out a Theory of Change on how to deliberately contribute to such sustainable development, including defining IUCN's boundary partners<sup>1</sup> and how IUCN can affect their perspective, rationale and behaviour</b></p> <p>---</p>	<p><b>IUCN disagrees</b> with the statement that IUCN must develop its own clear concept of sustainable development.</p> <p>Sustainable Development is already clearly defined. The SDGs are globally agreed targets that allow the world to track progress - they are much more than "mere signposts". IUCN is committed to supporting countries to deliver on the SDGs - the goals that they have collectively agreed on. IUCN believes that achieving the 17 SDGs will make a significant contribution to achieving a just world</p>				

**Recommendation**

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<p><b>political (without engaging in politics) by influencing and working with those partners with the power and interests to affect change</b></p>	<p>influential boundary partners in a number of countries. This is also the case at the global level. However, IUCN recognises that a more systematic and strategic approach to how it engages with these partners is needed. Jointly, Recommendations 1 and 2 should support a more strategic engagement and influence.</p> <p>IUCN also recognizes the importance of engaging with more diverse groups of partners who can be allies in promoting changes to dominant values and economic models. However, <b>IUCN does not agree</b> with the notion that its interventions are not political enough, and fall short in generating change at the national level. Within countries, such change processes tend to require time, often spanning more than one government period, or single project period. Effective influencing can also entail upscaling from successful experiences at the local level, whereby local authorities, private agents and community leaders become themselves advocates for driving change at the national level. IUCN has numerous examples of contributions to global policy agenda as well as law and policy reforms at country level that benefit millions of people. This would have been more evident, had the project sample been more appropriate.</p>	<p>national, regional and global scales.</p>	<p>regional activities with an influencing agenda (using the Global Policy calendar as a basis for planning).</p> <p>Ensure appropriate tools and guidance is given to global and regional units on driving policy changes at the national and global levels.</p>		

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