



IUCN, International Union for Conservation of Nature and Natural Resources

Management report for the year ended 31 December 2019

2019 Results

IUCN ended the year with a net deficit of CHF 0.2 million and with total income of CHF 121 million, slightly down on the level of CHF 125 million realised in 2018.

The deficit was a technical, budgeted deficit that reflected expenditure incurred on the Regional Conservation Forums that took place in 2019 and preparatory costs for the 2020 Congress. Funds for these items had been set aside in earlier years in designated reserves. After taking into account costs funded from designated reserves, a budgetary surplus of CHF 0.6m was realised.

Unrestricted reserves stood at CHF 17.6m at the end of 2019 compared to CHF 17.2m at the start of the year.

Instrumental in building and supporting a
t and project funding:

- Ministry for Foreign Affairs, Finland
- Government of France:
 - French Development Agency
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Patrons of Nature are a growing group of passionate voices for the environment who support IUCN through investment, strategic advice and advocacy to enhance IUCN's





Legal

IUCN continued to improve safeguards and protection of personal data by promoting data protection awareness and training to the Secretariat, also reaching out to IUCN's Commissions and Council. To strengthen governance processes, IUCN Council and Secretariat continued to draft proposed amendments to IUCN Statutes and Regulations. In March 2019, IUCN Members adopted a revised motions process, which was implemented ahead of the IUCN World Conservation Congress 2020.

Program Quality

IUCN launched the Programme and Project Portal 2.0 – a new version of its project cycle management application for all Secretariat projects. The update offers a modern user experience for project managers and eliminates the need for paper-based project screenings and approvals throughout the project cycle. Online workflows facilitate greater productivity, enhance safeguards and ensure accountability for resources entrusted to the Secretariat for conservation objectives. IUCN also updated its Project Guidelines and Standards to offer greater agility and improved processes and to incorporate best practices in project management and partnerships for development.

Union Development

Preparations for the IUCN World Conservation Congress 2020 continued, with 11 Regional Conservation Fora held across the world. At the Fora, IUCN Members discussed critical issues in sustainable development and conservation and prepared motions for debate by IUCN Members at Congress. IUCN also finalised a new membership strategy, which includes plans for strengthening Committees' involvement in building Member engagement and for a review of the IUCN National Committees.

Outlook

2020 income and expenditure will be impacted by the Covid-19 epidemic. IUCN's project portfolio is showing strong growth; however, Covid-19 presents IUCN with implementation challenges. Project activities could be delayed, particularly those that involve field-based work and physical workshops and meetings. Consequently, although the budget for 2020 foresees a higher level of expenditure than that of 2019, a shortfall is likely. On the basis of current estimates, total expenditure for 2020 will likely be in a similar range to that of 2019.