IUCN Project Guidelines & Standards Evaluation Tool Version 2.2 – 2016

External Evaluation Management Response

Project identification data					
Project title:	SUSTAIN-Africa				
Date started: Date closed:	January 1, 2014 June 30, 2019	Registration n°: P00927			
Project manager:	Programme/office:				
James Dalton	Global Water Programme				

Management Response Summary Data	
Name of evaluation or midterm review:	Unit/person responsible for managing/tracking follow-up:
Sustainability and Inclusion Strategy for Growth Corridors in Africa (SUSTAIN-	Global Water Programme/James Dalton & Maria Ana Borges
Africa): End of Phase Evaluation Report	
Date received: 15 February 2019	

N	Recommendation	Response	Intended Result	Actions Planned	Completed	Responsibility
				(including timeframe)	Actions (Progress	
					update)	

structures (e.g. Steering committees and advisory boards) (Q3/4 of 2019 – if SUSTAIN 2 approved).

approach and impact on this component.	Gender and youth strategies to be integrated into the SUSTAIN 2 proposal (Q2 of 2019).	biodiversity and ecosystems by local communities in Kilombero (OSF 1).	Governance and Rights with.
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¹² Document and share lessons 0.48 80 Tw 3

contributing to IGG impact.

Definition and delineation of landscapes will be

3.5 On sustainability

Remove obligation for implementing partners to raise SUSTAIN-specific cofunding, to allow them to focus on SUSTAIN programme obligations.

Disagree. The main intention of the co-finance model of SUSTAIN is to ensure synergies are capitalised between SUSTAIN and other programmes with similar goals and geographies. This has not come across clearly to the partners and has been hindered by difficulty in communicating SUSTAIN simply and clearly. For Phase 2, co-finance and coinvestment in SUSTAIN needs to be better defined and paren o d par498 547.32 0.481 11.52 Td [(f) o2.3(d an)-12.3(d p)-7 0 Td 3(4(s)-8((9 >> BDC q 250.08.1(.)

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	support towards capacity-building, facilitation and addressing value chain blockages, by visualising them as actors in economic growth sectors instead of project beneficiaries. M4P = Making markets work for the poor	based approaches and strategies implemented under SUSTAIN. That said, it is clear that this has not always been reflected in partner activities especially what is described by the evaluation as rural development interventions and donations. SUSTAIN 2 is being designed to prioritise interventions which lead to behaviour change and impact. This will also require working closely with partners to ensure a common vision is implemented adequately.	inclusion, including gender, fully integrated into SUSTAIN results and interventions.	each country and landscape during the proposal and inception phases placing emphasis on inclusion (Q2 of 2019). Partner contracts ensure closer alignment with SUSTAIN goals and accountability (Q3/4 of 2019 – if SUSTAIN 2 approved).	ensure that there is much clearer alignment between SUSTAIN's vision, TOC and different intervention levels.	Mozambique with Partners, with input from relevant global programmes.
22	Work with existing landscape institutions wherever possible, building skills, capacity and market linkages.	Agree. This is already being done, but more can be done to be purposeful and focused in designing interventions and following these through in a way that ensures sustainability of the programme.	Strengthened SUSTAIN partnership.	During proposal development, select key landscape partners and develop engagement plan and interventions.		IUCN Tanzania and Mozambique with Partners.
23	Budget for IPs to exchange, cross-visit and share practical experiences for both inter-country and cross-partner learning.	Partially agree. It is key to increase information flow and exchange across the partnership. While sporadic exchange and cross-visits should be part of this, it should be at the core of the programme and therefore built into the design and coordination structure as well as a component of the communications strategy (internal communications).	Efficient and coordinated programme management structure. Learning and knowledge from SUSTAIN is accessible to and assimilated by relevant stakeholder groups.	Coordination structure and implementation arrangements will address limited information flow and exchange across the partnership. More resources at the country level is a key element of this restructuring (Q2 of 2019). Detailed budget for SUSTAIN 2 (Q2 of 2019). Communications strategy and contractual arrangements emphasize internal communications	High-level budget included in SUSTAIN 2 concept.	GWP lead with input from Partners.