

82nd Meeting of the Bureau of the IUCN Council

Meeting in person at IUCN Headquarters in Gland
on Friday 7 February 2020 at 14:00

Draft Agenda

Time	Agenda Items
14:00-14:15	Item 1: President's opening remarks and approval of the agenda <ul style="list-style-type: none"><li data-bbox="443 488 699 517">• <i>Document B/80/1</i>
14:15-14:25	Item 2: Status of the follow-up to the outcomes of previous Council and Bureau meetings <ul style="list-style-type: none"><li data-bbox="443 618 1417 741">• <i>Document B/82/2 with the "Progress tracker" of follow-up to outcomes of previous Council and Bureau meetings. Any particular topic which the Bureau considers necessary to discuss may be added to the agenda during the meeting.</i>

14:25-16:00

Summary of conclusions of the 80th meeting of the Bureau, 18 October 2019, on agenda item 4:

There was broad agreement among the members of the Bureau to use the window of with minimal resources and effort. The Finance and Audit Committee will study the feasibility of these changes. Big structural change will be avoided in order to maintain continuity and stability.

2. We will promote Council's proposal to the 2020 Congress that, if adopted, will open the door for subnational and local authorities to join IUCN and step up their engagement for biodiversity conservation under the guidance of the next Council. The President in cooperation with Vice-President John Robinson and Acting Director General Grethel Aguilar will identify the proper body or set up a small focus group in order to coordinate the efforts with other relevant bodies and constituent parts of the Union.
3. We request the Acting Director General to prepare the resource basis and build capacity for more significant growth of the Union in the mid-to-long term by promoting IUCN's brand and seeking partners from the private sector and foundations as well as securing the support from net worth individuals. We will draw on the reserves as required to support specific non-operational initiatives which we will consider as investment for growth.
4. Vice-President John Robinson, as chair of the Private Sector Task Force will engage the TF to study options to associate for-profit actors in appropriate ways and obtain the support from the IUCN Congress.

Luc De Wever

81st Meeting of the Bureau of the IUCN Council

21 January 2020, 12:00-14:20 UTC

SUMMARY

Agenda Item 1: discuss Council's role in achieving a consensus at the 2020 Congress about the inclusion of Subnational Governments in IUCN

Acknowledging a broad consensus in Council to submit a motion to the 2020 Congress with proposed amendments to the IUCN Statutes enabling Subnational Governments to apply for IUCN Membership, the President asked advice from the Bureau whether/how to mobilize the Council to ensure there is sufficient awareness and understanding of, and support for the proposal among IUCN Members in order to bring closure to this matter during the 2020 Congress, hopefully with the adoption of the proposal. The issue has been under discussion in IUCN Congresses since Barcelona 2008. In the meantime, in many places in the world, Subnational Governments have continued to take a more proactive role in conserving biodiversity.

Bureau members confirmed their support for the sound proposal prepared by the Working Group established by Council in April 2018 but shared the concern that not all IUCN Members had the same understanding of it. It would be a shame if the proposal failed (again) to obtain the required two-thirds majority. Bureau meeting agenda category B, dated 7 February 2020

Item 2: take a decision on the membership of the Nominations Committee

The Bureau continued and brought closure to the discussion which the President had initiated with his message to the Bureau of 30 December 2019 taking into account the comments made by a few Council members. Speaking on behalf of the Vice-Presidents (VP), John Robinson explained that, after receiving comments from Council, the four VPs acting as Nominating Committee had another round of discussion and once again unanimously agreed to propose six names, in accordance with the practice of keeping the Nominations Committee small, with representation of the Vice-Presidents and as much diversity as possible. He clarified that Kathy MacKinnon had been proposed as Chair of a Commission and not as a Council member from West Europe.

Follow-up to the Council and Bureau meetings held since the 2016 Congress – Progress tracker - status 6 February 2020

[The present document is an updated version of Bureau document B/69/2/1. It is intended to track progress on all actions

required by/from Council and Bureau since the 2016 World Conservation Congress,

including actions which the IUCN Council 2012-16 recomsg(dC)-2.9(f -0. Tc ()Tj 747 0 Td (8- /P <</MCID 2-24.4(e2.1]TJ 0 Tce/MCID 2 T

WCC-2016-
Res-018

Requests Council to adopt the framework for the IUCN **Environmental Impact Classification for Alien Taxa** (EICAT) as the union's standard for classifying alien species in terms of their environmental impact (following the consultation process referred to in the Resolution)

PPC > Council

IN PROGRESS
DEC C/93/20 Annex
11 (PPC report)
PPC report to C95,
p.7
PPC Report to C96,

7	WCC-2016-Res-045	Council to approve a policy statement on the importance of the conservation of primary forests	PPC > Council
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59	DEC C/96/3 B/77/2	Recruitment of a new DG Follow-up to ToR of the Succession Planning Committee (SPC) Implementation of the ToR of the DG Search Committee	
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	B81	<p>up a small focus group in order to coordinate the efforts with other relevant bodies and constituent parts of the Union. There was consensus in Bureau to work together with the Working Group, the Secretariat and the Commissions on a mechanism to communicate the complexity of the proposal to IUCN Members, in particular those who have doubts about it, including organizing a workshop during the 2020 Congress. The President requested that a progress report be tabled for the Bureau meeting held in person in Gland on 7 February 2020.</p>			
67	B80	<p>Vice-President John Robinson, as chair of the Private Sector Task Force will engage the TF to study options to associate for-profit actors in appropriate ways and obtain the support from the IUCN Congress.</p>	VP J Robinson	IN PROGRESS	On agenda B82
	B81	<p>Bureau members were satisfied that due process had been followed but requested a proactive approach to improving aspects of the process during the next term, in particular the two-way communications in all phases of the motions process, and that the 2020 Cnd tOE m[i phatibot1 Tf 0.h1.1(158.64 317.04 268.2 11.52 re f* BT /05-0.0 0 scn -0.002 Tc 0.002 Tw 9.96 -0 0 Tm</p>			

12 WCC

the Bureau and then to Council. The President will consult with the four Vice-Presidents and the Chairs of the three standing committees in order to establish the working group. The President

MIN C94 p. 13-15

25	MIN C/92 p.13	“In the absence of any objection, the IUCN President accepted the request from a Council member that Council referred the decision on the appointment of the IUCN Council Global Oceans Focal Point (Regulation 45bis) to the Bureau.”	Bureau	IRRELEVANT Given DEC C/93/7	
26	DEC C/92/10	1. Commission Chairs work with Secretariat / CFO Mike Davis to prepare a revised draft of the Commission Financial Rules 2. FAC to consider revised draft at its remote meeting to be held at the end of May / beginning of June 2017 3. Bureau decision on recommendations FAC	1. Commission Chairs/Secretariat 2. FAC 3. Bureau	COMPLETED DEC B/70/4	

27

DEC C/93/11
MIN C93 p.11-12

Recommends the admission of the **International Fund for Animal Welfare** – IFA(s)-ind[, U ET Td (78 167.52n)0.5(a)5.d 9.96 -0 0 9.96 21 80.519 re f 646.32 398.04 0.488.7.5(ET)-19 U ET

MIN B74 p.

with the relevant Secretariat team in order to provide Councillors' access to this content. Pending the discussion in Council of the findings of the external review of IUCN's governance regarding the information required by Council to enable it to effectively exercise its oversight and strategic direction roles, the examination of Councillors' access to the Union Portal, discussed at the 73rd Bureau meeting (B73), was suspended.

ON HOLD

		them to more effectively engage in membership development.			
41	DEC C/93/15	Council requests the Secretariat to undertake a review of current INGOs and make the necessary changes to the membership data base.	Secretariat	COMPLETED GGC Report to C95, section 2.9	

48 DEC C/93/20 Annex 12 The FAC took note
(FAC report)

	<p>DEC C/96/29 (Report FAC, p.6)</p>	<p>Council, "<u>Decides</u> that the Council Performance Commitment Form be revised to include an express commitment to comply with the IUCN Data Protection Policy; and <u>Requests</u> the Governance and Constituency Committee to present a formal proposal to Council or Bureau as soon as possible." FAC "requests that the Legal Advisor works with the Governance and Constituency Committee to propose specific wording for adoption by Council or Bureau as soon as possible."</p>			
<p>63</p>	<p>DEC C/96/2 B/XIV (5 June 2019)</p>	<p>Additional members in CPC and the Motions Working Group (MWG) Bureau to appoint 3 additional members in MWG Bureau to appoint 3 additional members in CPC acting as appeals body</p>			



FAC Task Force - Post 2020 Financial Sustainability Planning Financial Plan 2021-24

7 February 2020

82nd Bureau Meeting

Progress

- The committee met on 28th November remotely and discussed the draft plan outline.
- CFO and Secretariat has revised the draft and submitted revised version to TF on 24 December 2019.
- TF members sent their comments on the revised plan.
- Task Force met on 6th Feb 2020 and discussed the final draft.
- Some recommendations have been made to further improve the plan
- The main outlines of plan as it stands now include the following:

Plan Objectives

1. Support the implementation of the *IUCN Programme 2021–2024*
2. Provide funding to meet the statutory objectives of IUCN
3. Ensure the financial sustainability of IUCN by:
 - Providing a basis for building reserves from the current level of CHF 20 million towards a target level of CHF 25 million.
 - Making adequate provision in annual budgets for investment needs to grow revenue as well as to cover operational risks.
 - Ensuring adequate levels of cost recovery from restricted funding to cover infrastructure and operational costs.
 - Proactive management of the cost structure.
 - Putting in place an effective resource mobilisation strategy.

Targets 2021-24

Target	Value	Period
Increase membership dues by 10%	10%	2021-24
Maintain current level of framework income	0%	2021-24
Increase value of project portfolio: <ul style="list-style-type: none"> • GEF/GCF • Other 	15% 5%	Year-on-year
Increase annual level of restricted income and expenditure	10%	Year-on-year

Targets 2021-24

Target	Value	Period
Increase level of operational costs funded by cost recovery	From 63% to 70%	2021-24
Other operating costs not to exceed 20% of total operating costs	20%	2021-24
Grow income from foundations and philanthropy	From 9% to 12% of total income	
Grow income from private sector	From 3% to 5% of total income	
Increase reserves	CHF 3m	2021-24

Financial risks

1. Framework partners reduce core support
2. State Members withdraw
3. Unplanned losses
4. Foreign exchange losses
5. Investment losses
6. IUCN organisational structure not optimised for delivery and cost effectiveness
7. Insufficient investment in programme development
8. Insufficient investment in infrastructure
9. Unpredictable portfolio income streams due to inconsistent delivery

Investments

Area	Sub area
Enhancing the structural and operational capacity of	

Investments

Area	Sub area
	Plan for strengthening and servicing State and Government Agency Members
Strengthening accountability and transparency on the use and allocation of resources	Strengthening Planning, Monitoring, Evaluation and Risk Management
Enhancing the professional culture of IUCN	Enhancing IUCN's ability to attract and retain staff
Mechanisms to support resource mobilisation and portfolio growth	Coherent approach to portfolio development
	Strengthen Strategic Partnerships Unit – to manage relationships and service donors
	Seed funding to develop innovative and novel finance approaches

Conclusions and Recommendations

- It would have been better if the plan had more than one scenario
- It would have been better if the plan considers longer period, say 10 years.
- BAU scenario is maintained for the coming 4 years. However, TF believes that some revisions and considerations are still needed to ensure a more reliable plan. Recommendations include moving under two stages:
- **Stage 1 – Immediate for Council Approval in its 98th meeting**
 - Define all potential sources of income including from private sector
 - Incorporating the expected cost of investment including those related to private sector engagement, cost of governance report recommendation, and building caution against any unexpected deficits
- **Stage 2 – 6 -9 months for next Council**
 - Feasibility study to be conducted in less than a year time to analyze in details the assumptions and risks and define the actual cost needed for investment and revise both revenue and cost model in the plan accordingly
 - Ensure putting proper mechanisms in place to implement the change