

# Working as a Union to Deliver IUCN's One Programme

(Endorsed by the IUCN Council (76<sup>th</sup> Meeting, May 2011) and the 2012 World Conservation Congress (decision 19)).

### **Summary Statement**

We, the different parts of IUCN - government and NGO Members, Council, National and Regional Committees of

- We deliver the Programme at the most appropriate level, using the best-placed part of the Union to deliver national, regional or global results
- We cooperate and don't compete for roles and resources
- We allocate resources to the part of the Union responsible for delivery
- We communicate openly and transparently to keep each other informed of plans and activities.

The different parts of IUCN each have specific Programme roles as defined by IUCN statutes, agreements and practices. We all act in accordance with the above principles, reflecting a collaborative culture, and demonstrate accountability to the Union through agreements and reporting.

### **IUCN** Leadership

Our leadership comprises the President, Council, Director General, Commission Chairs, and the Chairs of National and Regional Committees. We lead by example and demonstrate mutual cooperation. As the Council we provide direction and support for implementation of this Charter and prioritize plans and budgets that involve

## **One Programme Charter**

### 1. The One Programme Approach

The One Programme approach strengthens the delivery and impact of the IUCN Programme, more effectively leveraging the respective roles, capacities and unique features of the constituent parts of the Union – our Members, Commissions, National and Regional Committees and Secretariat.

This Charter calls upon the Secretariat, Commissions, and National and Regional Committees to work together to develop and implement the IUCN Programme collaboratively. It invites Members, where their priorities and capacities align with the Programme, to participate in its implementation.

This Charter responds to direction from Members at the Barcelona Congress for delivery of the IUCN Programme in a more coordinated way, strengthening the links between IUCN's constituent parts. It will help us to:

- Better understand our roles and responsibilities in advancing the IUCN Programme
- Invite more comprehensive participation in IUCN Programme development and delivery
- Leverage the strengths and resources of the constituent parts of the Union to more effectively achieve the IUCN vision, mission and Programme
- Align the Secretariat and other constituent parts of the Union to maximize Programme results
- Create more efficient work and communication processes
- Foster a better and more conducive working environment between different parts of the Union.

With governments, NGOs, scientists and experts – thousands of passionate and committed people in more than 160 countries – our Union is large and diverse. As individual organizations and experts, we are many. As a Union that enables and leverages our individual strengths and capacities, and works together coherently and based on mutual respect, we are truly strong and have greater influence and impact.

The IUCN Programme is approved by Members at the IUCN Congress every four years. It is our joint platform for action and policy influence for conservation, and provides our agreed themes and prio15.1913.4(13.3(h)17t)2(h)13ce atryThe–eir 7

We provide direction and support for this Charter and will review its effectiveness on an ongoing basis.

### Our Programme development, delivery and financing

- We work together to improve and revise the IUCN Programme and business model to operate in a way that
  integrates Members, Commissions and Secretariat in Programme design and delivery, and provides sufficient
  resources and flexibility in their use to achieve agreed Programme results.
- As Council, we prioritize in the IUCN budget and work plan activities that involve Commissions and Members, and build the capacities of National and Regional Committees.

- We identify and apply our expertise and resources that align with the IUCN Programme and IUCN policies, projects
  and activities. We demonstrate the return on investment for the IUCN resources that we use.
- We coordinate our fundraising activities and leverage additional financial and human resources that support delivery
  of the IUCN Programme with the Secretariat and involved IUCN Members and keep them informed.

### Our accountability

- We develop jointly with the Secretariat mechanisms and agreements to enable us to play our vital role in ensuring IUCN's work and policy advocacy are based on robust, evidence-based scientific knowledge.
- We adhere to agreed accountability and transparency standards for our participation in the Programme.
- We work with the Secretariat to put in place agreements for our participation in the Programme and report on our activities which contribute to IUCN results.

### E. Our Secretariat

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