



IUCN, International Union for Conservation of Nature and Natural Resources

Management report for the year ended 31 December 2022

2022 Results

	Unrestricted CHFm	Restricted CHFm	Total CHFm	Unrestricted CHFm	Restricted CHFm	Total CHFm
Income	32.2	127.4	159.6	33.3	103.7	137.0
Cost recovery and internal allocations	42.2	(42.2)	0.0	39.3	(39.3)	0.0
Operating expenditure	(70.3)	(82.3)	(152.6)	(67.8)	(62.8)	(130.6)
Net operating surplus	4.1	2.9	7.0	4.8	1.6	6.4
Other income and expenditure	(4.1)	(2.9)	(7.0)	0.9	(1.6)	(0.7)

IUCN ended the year with a breakeven result. Total income reached CHF 160 million, significantly higher than the level of CHF 137 million realised in 2021. Unrestricted income reached CHF 32.2 million compared to CHF 33.3 million in 2021. Project income and expenditure reached CHF 127 million compared to CHF 104 million in 2021.

The significant increase in project implementation was attributable to a growing project portfolio and higher implementation rates following the end of the Covid pandemic and a rebound in project activities.

Although the year-end result was breakeven, an unrestricted operating surplus of CHF 4.1 million (2021: CHF 4.8 million) was achieved.

The healthy operating surplus reflects a continued drive to increase operational efficiency and to increase the fundiinvestment strategy the falls were nonetheless significant. The losses on foreign exchange were primarily due to the strengthening of the Swiss franc against other IUCN operating currencies and the impact this had on balance sheet revaluations at the year-end



Unrestricted reserves stood at CHF 20.0 million at the end of 2022 compared to CHF 20.6 million at the start of the year.

Funding

Governments and multilateral agencies provided 73% of the organisation's income, alongside Membership dues (8%), income from foundations and philanthropy (9%), the private sector (2%) and non-governmental organisations (3%).

Unrestricted income

IUCN's Framework Partners continue to be instrumental in building and supporting a strong Union through multi-year funding agreements:

- x Ministry of Foreign Affairs of Denmark
- x Ministry for Foreign Affairs, Finland
- x Government of France
- x Ministry of Environment, Republic of Korea
- x Norwegian Agency for Development Cooperation
- x Swedish International Development Cooperation Agency

