4.2. Your Proposal must be submitted by email to the IUCN Contact (see Section 2). The subject heading of the email shall be [RfP Reference – bidder name]. The bidder name is the name of the company/organisation on whose behalf you are submitting the Proposal, or your own surname if you are bidding as a self-employed consultant. Your Proposal must be submitted in PDF format. You may submit multiple emails suitably annotated, e.g. Email 1 of 3, if attached files are too large to suit a single email transmission. You may not submit your Proposal by uploading it to a file-sharing tool.

<u>IMPORTANT</u>: Submitted documents <u>must be password-protected</u> so that they cannot be opened and read before the submission deadline. Please use the same password for all submitted documents. <u>After</u> the deadline has passed and within 12 hours, please send the password to the IUCN Contact. This will ensure a secure bid submission and opening process. Please DO NOT email the password before the deadline for Proposal submission.

4.3. Pre-Qualification Criteria

IUCN will use the following Pre-Qualification Criteria to determine whether you have the capacity to provide the required goods and/or services to IUCN. Please provide the necessary information in a single, separate document.

	Pre-Qualification Criteria
1	3 relevant references of clients similar to IUCN / similar work
2	Confirm that you have all the necessary legal registrations to perform the work

4.4. Technical Proposal

The Technical Proposal must address each of the criteria stated below explicitly and separately, quoting the relevant criteria reference number (left-hand column).

Proposals in any other format will significantly increase the time it takes to evaluate, and such Proposals may therefore be rejected at IUCN's discretion.

Where CVs are requested, these must be of the individuals who will actually carry out the work specified. The individuals you put forward may only be substituted with IUCN's approval.

IUCN will evaluate Technical Proposals with regards to each of the following criteria and their relative importance:

No.	Criteria	Points
1.	Approach and Methodology	
1.1	<i>Conceptual and methodological approach</i> Description of the conceptual and methodological approach including experimental designs, sample size and power calculations, and training delivery approach. (15 pt.)	20
 1.2	Explanation of the relevance and effectiveness of the methodological approach (5) Operationalisation of the approach and Methodology	

Working programme / working schedule for delivery of outputs. Service provider

4.Experience in reviewing and formulating biodiversity-related policies and legislation. (10)	
Total (maximum)	100

4.5. Financial Proposal

- 4.5.1. The Financial Proposal must be a fixed and firm price for the provision of the goods/services stated in the RfP in their entirety.
- 4.5.2. *Prices include all costs* Submitted rates and prices are deemed to include all costs, insurances, taxes (except

Thus, for example, if your Financial Proposal is for a total of CHF 100 and the lowest Financial Proposal is CHF 80, you will receive a financial score of 80/100 = 80%

5.5. Total Score

Your Proposal's total score will be calculated as the weighted sum of your technical score and your financial score.

The relative weights will be:

Technical:	70%
Financial:	30%

Thus, for example, if your technical score is 83% and your financial score is 77%, you will receive a total score of 83 * 70% + 77 * 30% = 58.1% + 23.1% = 81.2%.

Subject to the requirements in Sections 4 and 7, IUCN will award the contract to the bidder whose Proposal achieves the highest total score.

- 6. EXPLANATION OF PROCUREMENT PROCEDURE
- 6.1. IUCN is using the Open Procedure for this procurement. This means that the contracting opportunity is published on IUCN's website and open to all interested parties to take part, subject to the conditions in Section 7 below.
- 6.2. You are welcome to ask questions or seek clarification regarding this procurement. Please email the IUCN Contact (see Section 2), taking note of the deadline for submission of questions in Section 3.1.
- 6.3. All Proposals must be received by the submission deadline in Section 3.1 above. Late Proposals will not be considered. All Proposals received by the submission deadline will be evaluated by a team of three or more evaluators in accordance with the evaluation criteria stated in this RfP. No other criteria will be used to evaluate Proposals. The contract will be awarded to the bidder whose Proposal received the highest Total Score. IUCN does, however, reserve the right to cancel the procurement and not award a contract at all.
- 6.4. IUCN will contact the bidder with the highest-scoring Proposal to finalise the contract. We will contact unsuccessful bidders after the contract has been awarded and provide detailed feedback. The timetable in Section 3.1 gives an estimate of when we expect to have completed the contract award, but this date may change depending on how long the evaluation of Proposals takes.
- 7. CONDITIONS FOR PARTICIPATION IN THIS PROCUREMENT
- 7.1. To participate in this procurement, you are required to submit a Proposal, which fully complies with the instructions in this RfP and the Attachments.
 - 7.1.1. It is your responsibility to ensure that you have submitted a complete and fully compliant Proposal.
 - 7.1.2. Any incomplete or incorrectly completed Proposal submission may be deemed noncompliant, and as a result you may be unable to proceed further in the procurement process.
 - 7.1.3. IUCN will query any obvious clerical errors in your Proposal and may, at IUCN's sole discretion, allow you to correct these, but only if doing so could not be perceived as giving you an unfair advantage.
- 7.2. In order to participate in this procurement, you must meet the following conditions:
 - Free of conflicts of interest
 - Registered on the relevant professional or trade register of the country in which you are established (or resident, if self-employed)
 - In full compliance with your obligations relating to payment of social security contributions and of all applicable taxes
 - Not been convicted of failing to comply with environmental regulatory requirements or other legal requirements relating to sustainability and environmental protection
 - Not bankrupt or being wound up

UPDATING RWANDA'S NATIONAL BIODIVERSITY STRATEGY AND ACTION PLAN (NBSAP) TO ALIGN WITH THE KUNMING-

UPDATING RWANDA'S NATIONAL BIODIVERSITY STRATEGY AND ACTION PLAN (NBSAP) TO ALIGN WITH THE KUNMING-MONTREAL GLOBAL BIODIVERSITY FRAMEWORK (K-M GBF).

- 4. Updated targets and indicators should be operational (i.e., measurable, costed, spatially explicit, and where appropriate, grounded in programs);
- 5. Develop sectoral action plan for policy coherence, as appropriate, to promote a whole-ofgovernment nature-positive approach to sectors. This entails identifying opportunities for enhanced mainstreaming of biodiversity into different development sectors.
- 6. To recommend concrete programs of action and plan of actions, designed to achieve the national targets aligned to K-M GBF and estimated cost and generate costing projections for the K-M GBF-aligned NBSAP.
- 7. Identify financing and capacity-building gaps and develop national finance and capacity-building strategies for implementation of the aligned NBSAP,

8.

UPDATING RWANDA'S NATIONAL BIODIVERSITY STRATEGY AND ACTION PLAN (NBSAP) TO ALIGN WITH THE KUNMING-

Payment Schedule The Timetable below summarises the chronological ome