

**CURRICULUM VITAE
PATRICK STEPHEN DE HENEY**

Personal

Name: Patrick Stephen de Heney
Date of Birth:

Chairman of the Board of Trustees of a UK Pension Fund (2005-2012)
Former Member of the Swiss Banking Association's Committee on Finance and Regulation (2004-2010)

Other activities

Jazz piano playing; skiing; jogging

Awards

Most Valuable Participant Award, IMD (Program for Executive Development)

Future priorities for the Treasury function and development of the Union

In light of the ambitious financial goals underlying IUCN's proposed 2013-2016 Programme on the one hand, and of the consequences of the still unresolved international financial crisis on the other, the Treasurer's priorities should in my view be focused on supporting the Council and the Secretariat in the following areas:

Fund raising: help tap new sources of funding from corporate and philanthropic contributors; support the Secretariat in securing longer term funding from existing and new ODA sources; explore, propose and help implement innovative funding initiatives.

Efficient allocation of resources: monitor and provide advice on the deployment of capital in the context of the profit centre based approach embedded in IUCN's proposed new business model, with a particular focus on cost management and effective cost recovery, financial risk management, optimal utilization of assets, development of relevant indicators and metrics centred on value-for-money delivered by the business lines.

Reporting: require timely and effective financial management reporting processes and tools, with a view to enabling early identification and escalation of potential problems and risks; provide high-level support and oversight for the roll-

the delivery capabilities thereof are aligned with IUCN's mission and business model.

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