

IUCN-Holcim Independent Expert Panel

The rational way forward

Rationale and envisaged outputs of the Panel

*Developed at first Panel Meeting (March 2008)
Amended at 2nd and 3rd Panel Meetings (July & Sept 2008)*

Background

The following points 1-5 are defined parts of the Agreement and the results of discussions by the IUCN-Holcim Steering Committee. They were 'given' to the IEP and are not a product of its deliberations.

1. The **overall purpose** of the **IUCN-Holcim Agreement** is "to enable the Parties to build a lasting relationship to develop robust ecosystem conservation standards for the Holcim Group, contributing to sector-wide improvements in the cement and related sectors".
2. The **Strategic Objectives** of the Agreement are:
 - Review and assess the approach of the Holcim Group to biodiversity conservation management, establish a baseline, and develop a more comprehensive corporate biodiversity policy and strategy for the Holcim Group.
 - Explore, identify and develop joint initiatives of mutual interest and benefits, particularly those supporting sustainable livelihoods and biodiversity conservation.
 - Promote good practice by sharing the learning with the wider industry and conservation communities.
3. Within this Agreement, the **overall goal of the IEP** is "to contribute to the reduction of the cement sector's footprint on biodiversity and the enhancement of their positive contribution to biodiversity conservation".
4. The IEP's **specific objective** is to provide to the Holcim Group and IUCN, on the basis of various assessments under the agreement.
5. The main **expected outputs of the IEP** discussed and agreed by the IUCN-Holcim

IEP initial understanding of Holcim's busine

9. Biodiversity and biodiversity-related social risks and opportunities must be addressed throughout the full life cycle of a site and integrated into the Company's decision-making procedures. In order to be practical and useful to Holcim, specific planning documents and operational guidelines on biodiversity and biodiversity-related social issues should link into, and be integrated with the **typical commercial life cycle** of a Holcim plant/quarry – from initial opportunity assessment to closure and rehabilitation. Strategically, more risks

Time scale

Quick response (lead by IUCN HQ)

~ 1 month (input led by local IUCN unit)

ANNEX 1: RATIONALE OF IEP WORK AND ENVISAGED OUTPUTS

Holcim process (Life cycle)	Biodiversity / social concerns	IEP work	Holcim input	IEP outputs (currently envisaged)
<i>Risk and Opportunity Study</i> (several sites in an area of interest)	Quick assessment of significant regional biodiversity risks and problems (rare/threatened ecosystems & species; protected areas etc) and of critical social sensitivities that could affect site developments in the area of interest.	In collaboration with relevant IUCN staff and Commissions development of an "early warning database system" for biodiversity and social risks through which IUCN can provide quick inputs into Holcim site evaluations and choice of priorities. Design of a similar system for early spotting of social concerns (IUCN role to be identified)	IEP to gain understanding of relevant processes on corporate and national/ regional levels so that IUCN inputs can be designed for maximum effectiveness (and without compromising commercial confidentiality)	Guidelines on early risk assessment of biodiversity and social issues

measures

Development of Action Plan
framework for all Holcim sites
Criteria for the development of
BAPs on existing sites

BAPs
Recommendations on criteria

ANNEX 2: DOCUMENTS ON BIODIVERSITY AND SOCIAL ISSUES IN RELATIONSHIP TO HOLCIM PLANNING CYCLE